



Policy Context for Social Enterprise's in Ireland

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Why a National Social Enterprise Policy?



- Recognised policy gap Ministerial commitment to address
- Action Plan for Rural Development, Action 99: "Develop and publish a National Policy on Social Enterprise which will encompass the full range of activity in this sector"
- Department of Rural and Community Development given clear policy responsibility
- Purpose of Research Report to underpin a Policy and Implementation Plan
- The project launched in August 2017 and a Steering Group was established – cross departments and sector

Research - Methodology



- Desk information sources include Forfás, ILDN Report, GECES, OECD, comparisons with other jurisdictions, EU (200+ initiatives and official documents recognising the importance and contribution of social enterprises); mapping exercise, Scotland, and many others...
- Ten stakeholder types were identified:
 - Social enterprises
 - Government Departments
 - social funding organisations
 European Union
 - promoters
 - representative bodies

- academic/educational bodies
- public bodies
- support bodies international peers

Research Report: Conclusions

The Research Report underpinning the National Social Enterprise Policy has:

- Demonstrated the importance of collaboration between DRCD and the Social Enterprise Sector
- Drawn conclusions across a range of areas. These conclusions relate to areas of work that were identified over the course of the research as important to realising the potential of the Social Enterprise Sector.
- The conclusions fall within 3 areas for implementation. These are:
 - 1. Developing Social Enterprise
 - 2. Enabling Social Enterprise
 - 3. Creating Market Opportunities

Report: Vision for the Sector



Revitalising Local Communities

Innovation, Drive and Entrepreneurship

Governance, Leadership Capability

Democratic and Inclusive

Growth

Clear Identity

Improving Lives

Part of Education

Local Services

Partnership with Government

Comparisons with Other Jurisdictions



- University College Cork (UCC) undertook a research study in 2017 "Developing the social enterprise sector in Ireland: a comparative perspective"
- To provide an insight into the different models of social enterprise that exist and the differentiated supports pursued in other jurisdictions
- Scotland
- Italy
- Canada, and,
- Denmark

Overall Learning



- There is no simple formula for the development of a vibrant and successful social enterprise sector, context is all
- Even important factors (such as legal recognition, funding) are not sufficient; they are just components of an overall eco-system
- There must also be a strong impetus from the **bottom up**, a demonstrable need for which the social enterprise model provides the best solution
- It is a long-term process, that it involves an element of trial and (sometimes) error
- But there are certain common factors which seem to be associated with the creation of a successful and vibrant SE sector
- These factors are both exogenous (i.e. associated with the legal, policy and funding environment) and endogenous (i.e. internal to the social enterprise sector itself and how it organises, manages

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What next



- The pending policy is something that the sector has been advocating on for a long time
- This represents an opportunity to realise the potential of social enterprise.
- April 2019 Minister and DRCD have launched a public consultation on the draft policy.
- The sector needs to respond and create a distinct single voice
- There is scope for the policy to be more ambitious for S/Es
- This policy is the opportunity to clearly distinguish social enterprises from community and voluntary bodies and a social enterprise-specific roadmap could be drafted to suit the needs of the social enterprise sector.
- The policy timeframe is 2019-2022