



### Regional Action Plan HUNGARY

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## Targeted Policy Instrument



# **EDIOP - Economic Development and Innovation Operational Programme, Priority 8, NSO 17.1**

 EDIOP: the largest source of funding in the 2014-2020 Programming Period in Hungary

#### • 8 Priorities

- 1. Improving Competitiveness of SMEs
- 2. Research, Technological Development and Innovation
- 3. Info-Communication Developments
- 4. Energy
- 5. Employment
- 6. Competitive workforce
- 7. Tourism

#### 8. Financial Instruments:

- Access to financing for SMEs and SEs not, or not adequately financed from the market
- Financing competitiveness improving and employment increasing projects
- Financing energy efficiency increasing or renewable energy promoting projects with financial difficulties
  - NSO 17.1: Development of access to external financial resources and employment opportunities in the case of young people, job seekers and social enterprises. EDIOP-8.8.1-17 financial instrument (10 billion HUF)



### Context of the Action Plan



EDIOP priority 5 NSO 10.2 EDIOP priority 8 NSO 17.1 EDIOP-5.1.2-15-2016-00001 ,MarketMate' **Action Plan** 2,8 billion HUF interventions **IFKA OFA ACTION 1** Project plan SE supporting services pre-evaluation **ACTION 2** system **Project** Pre-evaluation generation **Business model** Consultancy Networking development EDIOP-8.8.1-17 financial Information Certification instrument 10 billion HUF EDIOP-5.1.3-16 EDIOP-5.1.7-17 7,2 billion HUF 15 billion HUF

## Identified policy gaps



#### **Transnational level**

- Lack of publicly available funding for SEs
- Training in financial management and in accessing public and private funds is highly demanded at SEs
- Difficulties with complex public and private funding mechanisms

#### **National level**

- Access to finance is still limited for SEs
- Social enterprises are tightly bounded to the EU funding cycles. Non-refundable subsidy orientation of SEs.
- New types of financial support are missing

#### Policy instrument level

- EDIOP Priority 8 NSO 17 limits the target group of social enterprises to social cooperatives, associations, foundations and non-profit businesses
- The targeted policy instrument excludes a significant group -for-profit organizations with remarkable social misson and measurable social impact- from the access to the EDIOP-8.8.1-17 financial instrument:
- Lack of knowledge at banks and financial intermediaries about SEs, missing sector specific sales policies
- Marketing, promotion and sales activities related to the financial instrument are weak, it is still barely known among existing and potential SEs
- SEs, especially social coops are "incomprehensible/elusive" customers for banks, credit institutions and financial intermediaries
- Income and profit expectations and plans of bank owners do not fit with the possibilities of SEs.

## Consequences



- 1. SEs have no access or they have very limited access to bank finance, investment and other, market based financial support because of sectoral divergence between (non-profit) social enterprises with profit making restrictions and for-profit financial service providers with profit expectations.
- 2. SEs have very **limited access to subsidized financial instruments** because of the **characteristics both the demand** side (SEs with limited financial knowledge and debt service capacities) and the **supply side** (limited knowledge about the SE sector, missing sector specific marketing, promotion and sales policies)
- 3. EDIOP-8.8.1-17 is imbalanced regarding its target groups since it focuses on financially less sustainable, social purpose oriented (mission driven) non-profit organizations and social cooperatives and excludes business oriented for-profit organizations with remarkable social impact, which are still significant members of the wide social enterprise spectrum.
- 4. Due to these consequences the absorption of the financial instrument is fare behind the plans and its social impact also falls short of the expectations.
- 5. The financial sustainability and sustainable impact generation potential of SEs is still instable in Hungary.

### Goals



## In case of non-profit, mission driven social enterprises and social cooperatives (traditional target groups of the EDIOP-8.8.1-17 policy instrument)

- 1. Increasing the openness of banks, credit institutions and financial intermediaries to social enterprises
- 2. Increasing the financial knowledge of the target group
- 3. Raising the awareness of SEs on the financial instrument
- 4. Attitude formation regarding loans

### In case of profit oriented SMEs with remarkable and measurable social impact

- 1. Opening the EDIOP-8.8.1-17 financial instrument to business oriented for-profit SMEs with proven social impact
- 2. Integration of social impact assessment into the procedures of the EDIOP-8.8.1.17 financial instrument

### Actions and activities



### ACTION 1 - Knowledge development and attitude shaping of the demand and supply side of the EDIOP-8.8.1-17 financial instrument

- ACTIVITY 1 Website development
- ACTIVITY 2 Self assessment tool development
- ACTIVITY 3 Website operation
- ACTIVITY 4 Loan promotion roadshows
- ACTIVITY 5 Financial consultancy
- ACTIVITY 6 Workshops for SEs
- ACTIVITY 7 Evaluation of knowledge development and attitude framing of SEs.
- ACTIVITY 8 Brochure on social enterprises and their characteristics for financial intermediaries and their consultants
- ACTIVITY 10 knowledge transfer and attitude forming workshops for financial intermediaries
- ACTIVITY 11 Evaluation of knowledge development and attitude framing of banks and financial intermediaries

### ACTION 2 - Social impact based broadening of the target group of the EDIOP-8.8.1-17 financial instrument

- ACTIVITY 1 Employment of social enterprise experts (3 experts)
- ACTIVITY 1 Mutual learning workshops (4 events)
- ACTIVITY 1 System planning workshops (4 events)
- ACTIVITY 1 Testing the imprved social impact assessment system
- ACTIVITY 1 Evaluation
- ACTIVITY 1 Presentation of the Integrated Social Impact Assessment System.

## Timeframe

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## Relevance to the RaiSE project



### **Inspiring good practices**

- Clann Credo (IE)
- Community Finance Ireland
- Social Investment Scotland

### Joint intersection of the good practices:

- Commitment to the issue: social impact development development of the financial sustainability of community organizations and social enterprises by providing them social finance
- Supportive approach
  - personal consultancy
  - joint project planning
  - Mentoring
  - attitude formation
- Tailored products: As a consequence of the above characteristics every organization provides financial products tailored to their specific target groups (simple loan application and credit assessment process, fair interest rates, easy repayment etc.)
- Wide target group scope: No legal-form-based restrictions applied against any
  organization that can be considered as social enterprise. Instead the focus is on the
  economic sustainabilitry and the and social impact