

Financing Business Models and Governance of Cultural Heritage Interventions KEEP ON

## CULTURE



Communicating Cultural Values to the Public and Policy Makers

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30/10/2020



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## CONTENTS

- GLOBAL TRENDS
- REDEFINE CULTURAL INVESTMENTS
- REVISIT AND REVISE THE ROLE OF CULTURE
  IN SOCIETY

factory

- EU CULTURAL POLICY
  - EU AVMS DIRECTIVE
  - CASE STUDIES
- EUROPEAN HERITAGE ALLIANCE MANIFESTO (post-Covid-19)

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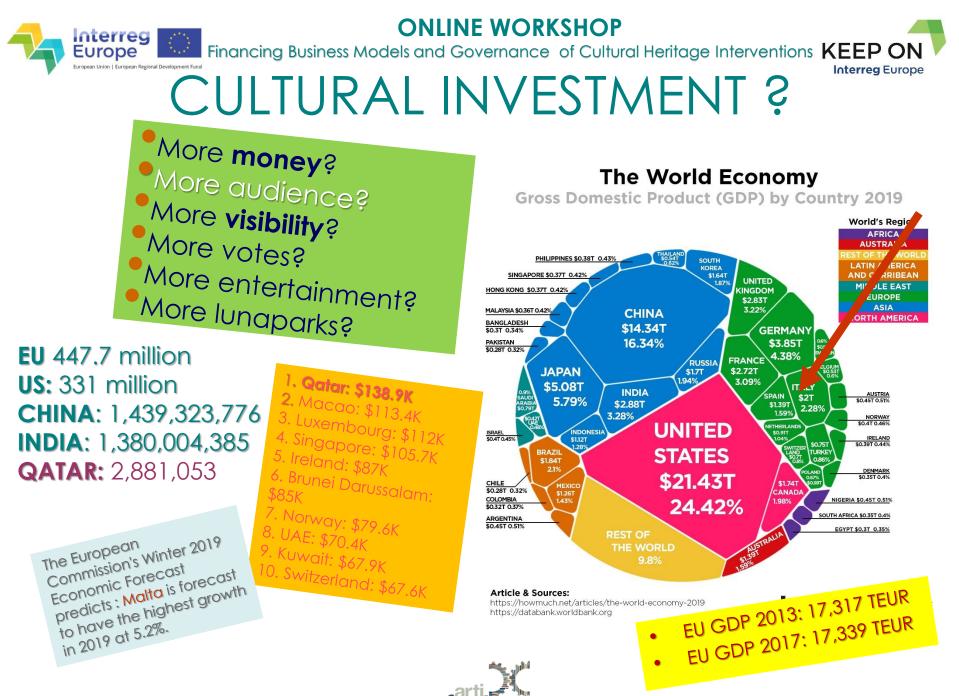
## GLOBAL TRENDS Before COVID-19

- 4<sup>th</sup> Industrial Revolution
- Rise of CCI and AV (vacancies)
- COE, 2013: Horror Insensitive Youth (TV-A $\overline{V}$ exposure); Lack of Empathy
- New EU AVMSD: 20% Quota and Article 16
- Social Media Sharing; Influencers; Participatory Culture
- After COVID-19
  - EUROPEAN HERITAGE ALLIANCE MANIFESTO 06/2020

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# EU CULTURAL POLICY

- PP 2007-2013: 347 BEUR
- PP 2014-2020: 351,8 BEUR
- PP 2021-2027: 373 BEUR







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- CULTURE: 6 BEUR (1,7%\_PP 2007-2013)
  - CULTURE: 2.1 (EU GDP)

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- TOBACCO/FOOD/MANUFACTURE 1.9 (EU GDP)
  - CHEMICAL/PLASTICS 2.3 (EU GDP)
  - CULTURAL Rol
  - KNOWLEDGE
  - BEHAVIOUR AND ETHICS

  - SOCIAL COHESION





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# CULTURE vs VIOLENCE

- Tangible vs Intangible (6 BEUR)
- Entertainment rather than Citizenship?
- Cost of Violence & Terrorism: 1.7 % OF THE WORLD GDP IN 2017

(84 TUS \$)

• Cost of Violence in the EU: 226 BEUR (2018)

87% of this cost is gender-based

- Cost of Suicide: 56.000/2018 (EU)
- Cost of Police: 1.7 % OF GDP IN 2017 (EU)
- Cost of Health: 4% OF GDP= 600 BEUR (EU annually)

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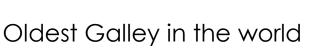
## MAVI VATAN

Seljuk Warlord Caka Bey, d.1092 AD



A madman blessed by poseidon, Wrath to Byzantine, A whirlwind of archipelago. But most important,

the first Admiral of Turks.



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# EU AVMS DIRECTIVE 2016

- 2013: the EU AV Sector lost 5.3% of the global share to US controlled groups (133 BEUR)
- 2016: 25th of March "Article 16: Promotion and Distribution of European Heritage Works"
- 20-30% quota for both TV service providers and video-on-demand service providers in their catalogues ('Netflix quota').
- User protection whether they are watching a film on traditional TV or on on-demand TV
- The transparency rules for advertising, especially on product placement and sponsorship, will now also apply to video-sharing platforms
- The rules apply to user-generated videos shared on platforms like Facebook, when providing AV content is an essential functionality of the service
- Services such as YouTube will fall under the scope of the revised AVMS Directive.
- AV content shared on social media services will also be covered by the new deal.
- Stronger rules against hate speech and public provocation to commit terrorist offences, that prohibit incitement to violence or hatred and provocation to commit terrorist offences in AV media services as well as on video-sharing platforms

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Europe



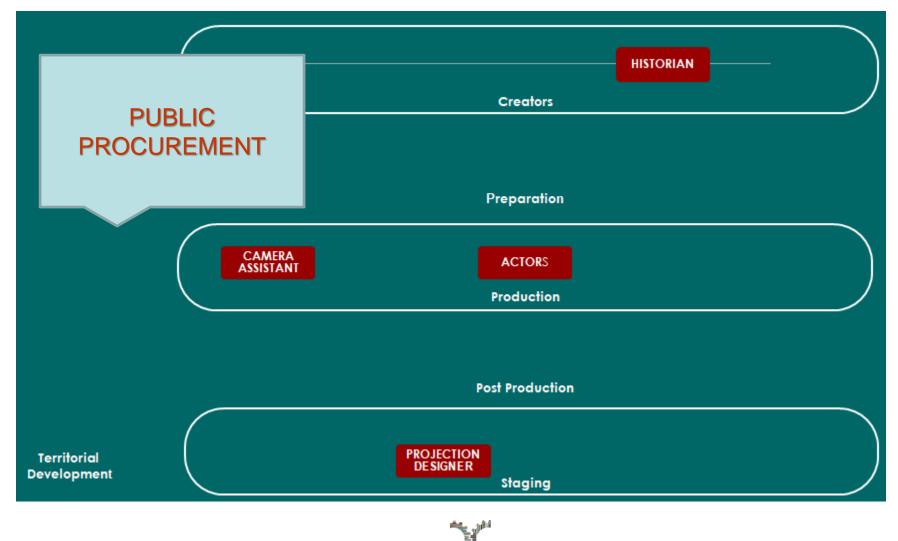
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# PATHOGENY OF C.I.



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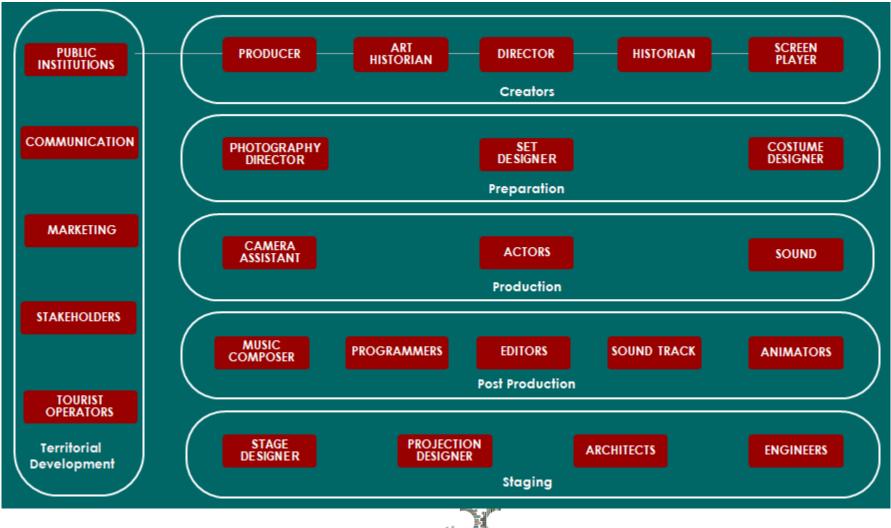




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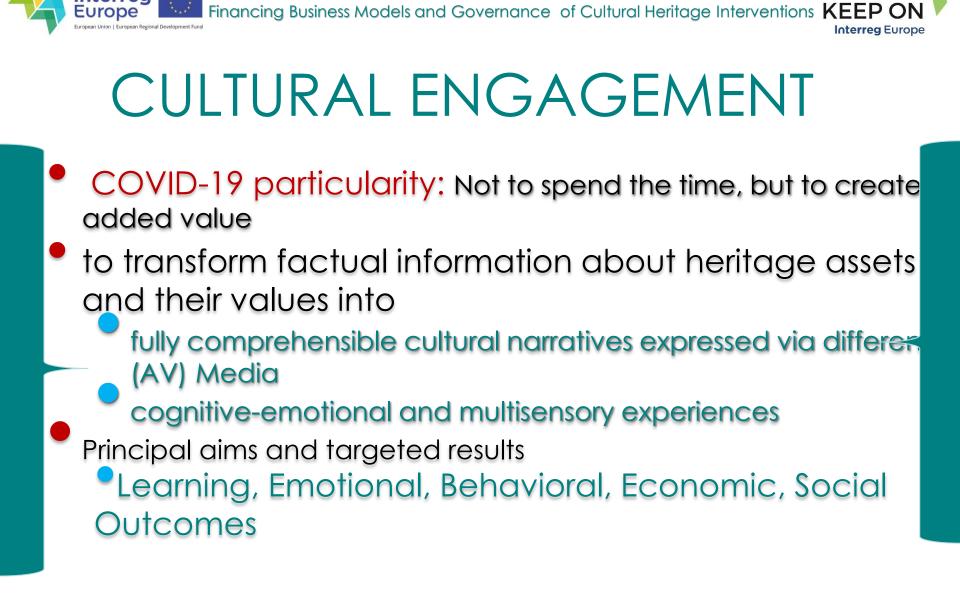
## **BBC APPROACH**



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# FAMOUS AND SILENT

## "numbers: indicative, but not significant"



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## RESEARCH

Significance Assessment Statements of Significance

Designations are NOT ENOUGH

**CCI** Transformation Visitor Driven Communication

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**Stakeholders** 

Archival Research

Expert Contribution

Heritage Narrative



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## DEVELOPINNG THE PROTOTYPE

## **TESTING THE PROTOTYPE** IN SITU & OFF SITU







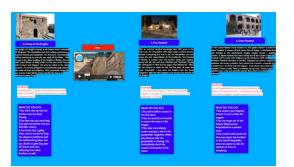






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## **STORYTELLING**



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Introduction

5. Adventure, 1492

The Golden Seal, 1042

# DIGITAL PUBLISHING

1.

2

3

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## Appstore (iBOOK), Rhodes, GR, 2017 Appstore (iBOOK) Chios, GR, 2020



THE UNITED STATES OF EUROPE



Porta Marina is the main gate to the Medieval City. It stands in the middle of the Commercial Port, today the touristic port, called Kolona Harbor. It was built in 1478 by Grand Master Aubusson, as part of the fortification plan against a much feared Ottoman attack. A chain between the Towers of France and Naillac protected the Port. Porta Marina is a work of art, rather than a defensive structure, as the reduced space between waterfront and walls disabled the launch of any attacks there. During World War II British bombings destroyed Porta Marina, which was restored by the Greek State in 1951.

**SECTION 1** 

### Porta Marina

### Sailor of Fortune, 1401

Rhodes is the intercontinental port for the luxury trade from Asia to the West. Pepper is one of the expensive commodities traded by the Republic of Venice. "If 181 kg of pepper is worth 49,5 ducats, what is the value of 142 kg?" Michael, a Greek sailor

from Rhodes concluded that 142 kg of pepper is worth 38 ducats, 23 denari, and 17 piccoli using mathematics!

In 1401, at the age of 16, Michael of Rhodes signed onto a galley as an oarsman in Manfredonia, For three ducats a month he rowed during calms, at port entrances and in battle with an oar eight m long and sixty kg heavy. For six years he lived in abysmal conditions, exposed to weather, backbreaking labor and

The Shareholders, 1346 external content Guarded Secret, 1430 image gallery 🚺 Monopoly, 1304-1566 conter

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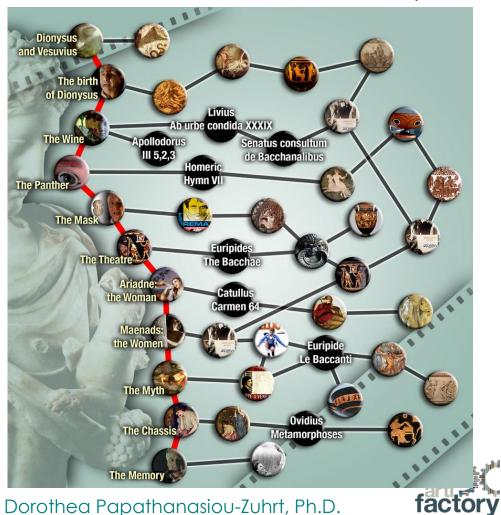


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# CROSS PLATFORM

### CROSS PLATFORM eBOOK DIONYSSOS: From a Roman sculpture to the returning myth,

Naples 2020



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## FULL SCALE INVESTMENTS

**ONLINE WORKSHOP** 

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THE WORLD OF FREDERICK II HOHENSTAUFEN: Peopling the building

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European Union | European





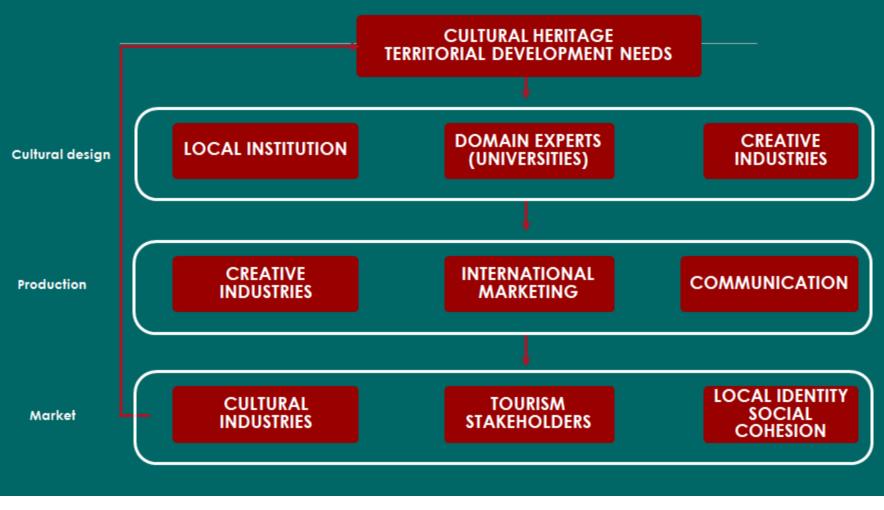
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# THE APPROACH



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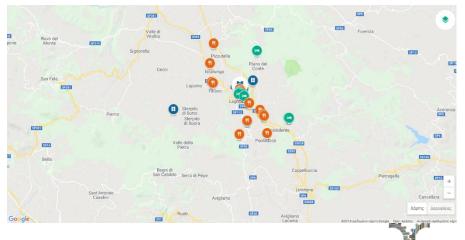


**ONLINE WORKSHOP** Financing Business Models and Governance of Cultural Heritage Interventions **KEEP ON** 

THE WORLD OF FREDERICK II HOHENSTAUFEN



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RESTORATION: 7 MEUR CCI INVESTMENT: 1,5 MEUR

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**Rol:** 14.000 visitors (2018)



1 ticket - 2 performances - 1 overnight stay



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# EXPERIENCE DESIGN

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• Embodiment

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- Emotional Surprise
- Tactile Experience Manipulation of Time
- Identification—
- Reflective Experience
- Tactile Experience -Personalization





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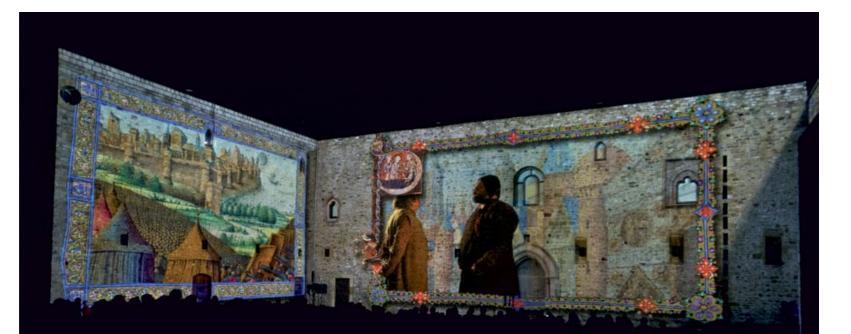
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## MULTIVISION



## The immersive experience

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## RESULTS

- 6 New Businesses
- From zero to 14.000 visitors (2018)
- 3 EU Awards
- Museum is extending...
- Visitor Driven Communication in Social Media
- 25 Publications
- Replication value (4 CCI-drive EU projects)





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# **OVERALL RESULTS**

## **PRODUCT/SERVICE**

- provokes attention
- relates with the visitor's acquired experiences
- reveals meanings and relationships
- focuses on participatory guidance
- communicates phenomena
- offers edutainment



- associates, if s/he processes quickly
- follows, if s/he associates
- participates, when understood
- consumes, when realized
- hates lectures



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## VISITOR



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## EUROPEAN HERITAGE ALLIANCE MANIFESTO



# THANK YOU !

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