



# RELOS3

Interreg Europe



European Union  
European Regional  
Development Fund

## Sabadell

Difficulties and successes in putting the local level in their  
RIS3 map

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High Level Event  
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Ajuntament  
de Sabadell



# Brief explanation of the project

## WHY RELOS3?

- During the last years the City Council of Sabadell has been actively involved in the development of **local innovation policies** and looking at the **smart specialization**.
- The Government of Catalonia's strategy to contribute to promote **research, technological development and innovation**, is driven by the **RIS3CAT policy instrument**.
- The City Council of Sabadell was one of the local administrations awarded ERDF OP co-funding, through a **PECT project**, to implement a project for **specialisation and territorial competitiveness**.
- This project allowed us to **identify certain constraints in the policy instrument** with regard to the involvement of the **local level innovation ecosystems** in the deployment of **smart specialisation strategies**.
- This is what initially led the city council to propose and participate in **the RELOS3 project as a way to find answers to these constraints**.

# Process

Understanding the policy instrument and its context

**RIS3CAT**

ESTRATÈGIA PER  
A L'ESPECIALITZACIÓ  
INTEL·LIGENT  
DE CATALUNYA

Identifying weaknesses of the policy instrument related to the rels3 challenges



- The need to demonstrate the key role of the local level in the implementation of the RIS3
- The analysis of the collaboration mechanisms between the different agents involved in the specialisation and innovation processes
- How to involve R&D agents in local innovation ecosystems
- How to engage regional and local administrations to recognise the potential of the local level in the RIS3



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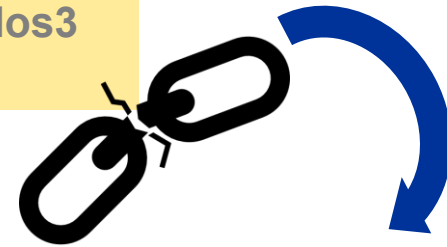
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Towards....

- A better governance
- The cooperation of the triple and quadruple helix

Compilation of the main learnings of the RELOS3 Phase 1 which will be relevant to the elaboration of the Action Plan

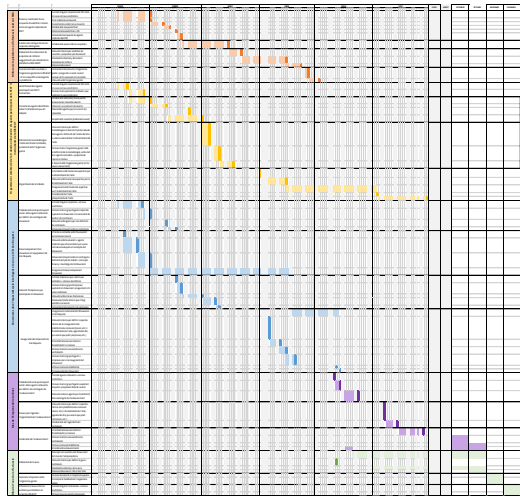
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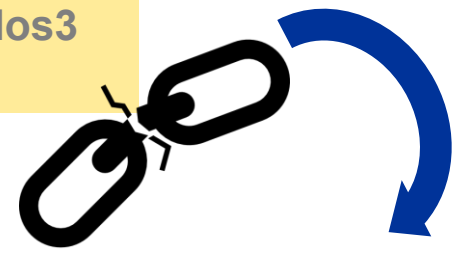


Elaboration of the Action Plan



Compilation of the main learnings of the RELOS3 Phase 1 which will be relevant to the elaboration of the Action Plan

Implementation of the Action Plan



# Results

A Local Action Plan focused on addressing governance and the improvement of quadruple helix.

→ 2 actions

→ 5 specific sub-actions

ACTION PROPOSED	SPECIFIC ACTIVITIES	GOOD PRACTICE IDENTIFIED	SPECIFIC LEARNINGS	WEAKNESSES TO BE ADDRESSED
ACTION 1: A MORE EFFICIENT MODEL OF RIS3CAT GOVERNANCE	A1.1 Improvement of the existing information platform RIS3-MCAT	Implementing the Entrepreneurial Discovery Process in practice	Structures and systems to stimulate, guide and drive the local EDP and promote agents' participation	GOVERNANCE ISSUES
	A1.2 Organisation and holding of the RIS3CAT agents, PECT and Communities, online meeting	Multilevel Governance in RIS3 Basque Country	Inter-departmental and multiagent cooperation for the S3 deployment	
ACTION 2: IMPROVEMENT OF THE QUADRUPLE HELIX COLLABORATION	A2.1 Pilot 1: showroom about Smart Specialization in the area	SPARK Demo	Showcase the capabilities and strengths of local and regional companies located with focus on S3 domains	SUSTAINABILITY OF 4H COOPERATION & INVOLVEMENT OF PRIVATE SECTOR
	A2.1 Pilot 2: Entrepreneurship Month (online)	sSTARTUp Day Business Festival	Collaboration between stakeholders from traditional business sectors, IT and biotechnology, start-ups, business, support organisations, government and media	
		Tartu Entrepreneurship Week	Business culture and attitude towards entrepreneurship	
	A2.2 Dissemination of an Action Guide	SPARK Demo, sSTARTUp Day Business Festival, Tartu Entrepreneurship Week	Need to point out the value of actives in one's territory to facilitate networking across value chain. Actions to promote must be guided by some kind of publication.	

# What did you come across?

- **Regarding the involvement of the local level in the RIS3 in general terms:**
  - Involving local governments is always recommended
  - A good RIS3 communication and dissemination plan in place is needed
  - Flexibility required
  - Inter-departmental coordination
- **Regarding the sustainability of Quadruple Helix (4H) Collaboration (industry, R&D and academia, the public administration and citizens):**
  - The role of facilitators
  - Motivation is the only way to involve and innovate.
  - Dialogue with the city's needs and challenges.
  - The local level is where RIS3 is best at developing collaboration.
- **Regarding the participation of the private sector in territorial innovation operations to pave the way for the deployment of the RIS3:**
  - Supporting start-ups
  - Large companies might want to work with start-ups
  - How do we transform a person with an idea into an entrepreneur?
  - Connection with existing initiatives

# Difficulties

- **The low participation of private sector in R&D projects. Linked to the small size of companies as well as the lack of innovation culture tradition.**
- **Covid19 really affected on the stakeholders meetings and the deployment of the action plan.**
- **Some activities had to be readapted and all of them had to be rescheduled.**
- **The difficulty of implementing local actions along with regional administrations.**



# Successes

- **The importance of Good Practices identified during the RELOS3 project's first phase and how useful could be to address different issues.**
- **The exchanges maintained among the different partnership stakeholders and synergies that emerged.**
- **The capacity of adaptation to deal with COVID19 by public administrations and other stakeholders.**
- **Links established among different administration levels.**
- **The increased visibility of local level in the development of innovation policies.**





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Thank you!



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