



# DIALOG Dialog for Innovation And Local Growth





### Presentation of the Interreg Dialog project

The project lasts 48 months (01/08/2019 – 31/07/2023)

The overall objective of the DIALOG project is to improve the effectiveness of innovative policies through the involvement of all the local stakeholders, and in particular of the citizens, in the design and in the implementation stages of the policies.

https://www.youtube.com/watch?v=aPsfGQk8JLk





### **Partners**

Autonomous Province of Trento as coordinator (IT)



**ESF Flanders (BE)** 









**Chamber of Commerce and Industry (BG)** 







Ticino Canton Education, culture and sport department VET Division(CH)



Lower Saxon Ministry for Federal and European Affairs and Regional Development (DE)

Junta de Comunidades de Castilla-La Mancha (ES)





**Trentino Federation of Cooperation (IT)** 







# PHASE 1 – 6 SEMESTERS

**August 2019 – January 2020** 

Kick off meeting 21-22 November 2019 Partnership agreement

**Identification of stakeholders** to be involved in the project

**Identification of good practices** of social innovation deriving from instruments of participation and active involvement of citizens in political decisions with a high level of social innovation





## PHASE 1 – 1st SEMESTER

#### CASE STUDIES IDENTIFICATION CRITERIA

- Effectiveness of actions (in terms of achievement of expected results);
- Ability to reproduce the innovative process in different contexts;
- High quality of the actions and of the implementation process (needs analysis, monitoring and self-assessment activities, quality control);
- Ability to create, valorise and strenghten the role of partners and of the potential project beneficiaries;
- Attention to sharing experiences and temporal sustainability through the involvement of stakeholders and the dissemination of actions;
- Professional knowledge and skills of the promoters/implementers of the observed policies





# PHASE 1 – 2<sup>nd</sup> - 3<sup>rd</sup> SEMESTERS

February 2020 - January 2021

#### 6 online peer review

- 05/05/2020 Autonomous Province of Trento
- 23/06/2020 Ticino Canton
- 11/09/2020 ESF Flanders
- 26/11/2020 Lower Saxon Ministry for Federal and European Affairs and Regional Development
- 10/12/2020 CCI Vratsa
- 26/01/2021 Castilla La-Mancha







# PHASE 1 – 2<sup>nd</sup> - 3<sup>rd</sup> SEMESTERS

#### **Good practices analyses**

#### 21 case studies - 10 good practices

- DCooP Digital Cooperative Platform
- Inner area of Tesino
- Fondounimpresa
- Entrepreneurship for non-profit organizations
- The solidarity economy in practice B4B Hub
- The Governing Association of Castilla-La Mancha Crafts Fair (FARCAMA)
- Lower Saxon Social Innovation Funding Instrument
- Pact for the Economic Recovery of Castilla-La Mancha 2015-2020
- SERV Social partners on the digital fast track
- Sustatool getting SDG's in companies through social dialogue





# PHASE 1 – 4<sup>th</sup> SEMESTER

(February 2021 – July 2021)

### **Project Partners and stakeholders surveys**

The field survey aimed at identifying methods and tools perceived by stakeholders as efficient in terms of 'their' involvement in the development of policies and/or project

148 surveys collected and analysed





# PHASE 1 – 4<sup>th</sup> SEMESTER

### **Project Partners and shs Questionnaire**

To define methods, methodologies, techniques and tools that stakeholders perceive as effective for their active involvement in projects that may produce social innovation
Prepare to the experimentation of an Action Plan in each partner country

- The *first section* (A) aims to outline the profiles of the interviewees (for example, socio-personal data, role/function, possible experience in participatory processes) in order to obtain useful information for subsequent interpretative analyzes of the data collected.
- ☐ The **second section** (B) focuses on the participatory process and aims to investigate the following aspects:
  - relationship between the phases of the participation process and the level (spectrum) of stakeholder involvement;
  - criteria in the process of identifying and mapping stakeholders;
  - relevant elements in planning a participatory process;
  - ✓ effectiveness in the different phases of an intervention / project, of the types of methods, tools and techniques in relation to the different levels of stakeholder involvement.
- The **third section** (C) aims to investigate which methods and tools are perceived by the stakeholders as most effective in the different phases (Design and Implementation) of the participatory process.





## PHASE 1 – 4<sup>th</sup> SEMESTER

#### Synthesis working document on best practices benchmarking

#### **ANALYSIS**

- What are the best ways to organize stakeholder engagement?
- What forms can stakeholder involvement take?
- How can stakeholder involvement be encouraged and supported?

### TYPE OF STAKEHOLDER INVOLVEMENT

Giving information to stakeholders

**INFORM** 

Asking for the opinion of stakeholders

**CONSULT** 

Stakeholders
provide inputs and
ideas to help to
develop the
different options

**INVOLVE** 

Stakeholders participate in decision making and actions

COLLABORATE



INTENSITY OF PARTICIPATION

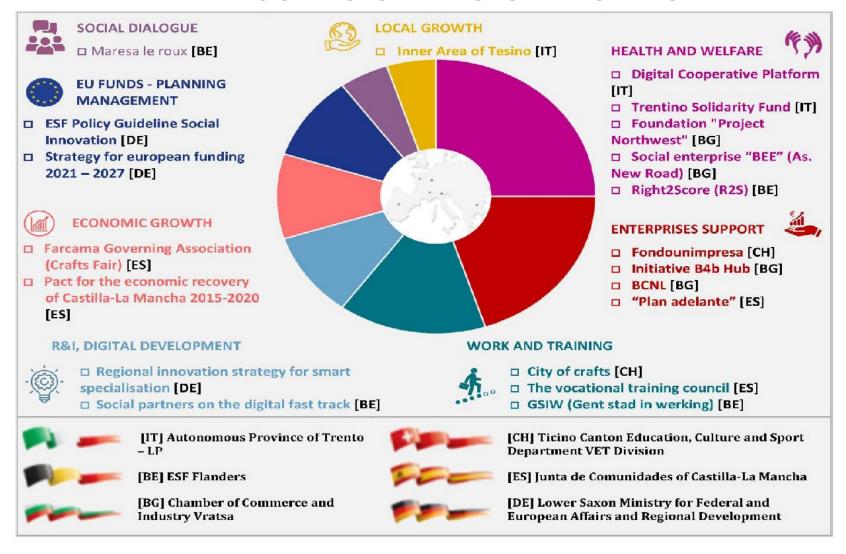




### 4th SEMESTER



#### MAPPING OF ENGAGEMENT OF STAKEHOLDERS









#### TYPES OF STAKEHOLDERS INVOLVED BY POLICY AREAS AND CASE STUDY

				TYPE OF STAKEHOLDERS								
POLIC	CY AREA	BEST PRACTICE		а	b	С	d	е	f	g	h	i
	Enterprises support	ES	Plan adelante									
Mary Control		CH	Fondounimpresa									
		BG	Pavleta aleksieva - BCNL									
		BG	Initiative B4b									
	EU Funds	DE	Esf policy guideline social inn.									
		DE	European funding strategy 21-27									
	Economic growth	ES	Farcama Governing Association									
		ES	Pact for the economic recovery									
	Social dialog	BE	Maresa le roux-Sustatool									
	Health and Welfare	IT	Trentino Solidarity Fund									
(L. 3)		IT	Digital Cooperative Platform									
作测		BE	Right2Score (R2S)									
		BG	Project Northwest							1		
		BG	Social enterprise "BEE"									
<b>63</b>	Local growth	IT	Inner Area of Tesino									
· (m)	R&I, Digital	DE	RIS for smart specialization									
-	development	BE	S.P. on Digital fast track									
_	Work and Training	СН	City of craft									
4		BE	GSIW (Gent stad in werking)									
• •		ES	Vocational Training Council									
			LEGEND - Type of	stakeh	olders							

#### a) Other public department

- b) Public Institutions (Chamber of Commerce, healthcare services, ...)
- c) Non profit organization
- d) Trade unions
- e) Enterprises and/or their representatives

- f) Other societal representatives (including informal or unorganized groups)
- g) Specific population targets
- h) Citizen
- i) Scientific community (University, Research institution)



### 4th SEMESTER



#### Communication tools e-seminars

8 June - 10:00 to 11:30 CET - Communication tools I: Communication

15 June - 10:00 to 11:30 CET - Communication tools II: Types of negotiation and consensus

29 June - 10:00 to 11:30 CET - Communication tools III: Co-building, co-management

Draft of the model on participatory methods.





# PHASE 1 – 5<sup>th</sup> SEMESTER

(Aufust 2021- January 2022)

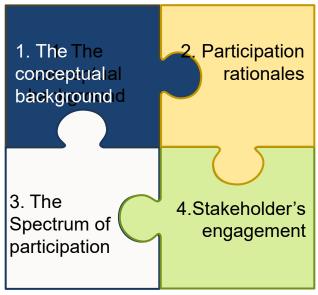
### Presentaion and approval of the model on methods of participation by partners

#### Web meeting on participatory methods 23/09/2021

Based on the literature review and on results and suggestions of survey participants, a stakeholder participation framework has been elaborated.

This framework could be harnessed to assist each Partner in understanding how stakeholder participation could be employed to meaningfully influence Action Plans definition and implementation.

It includes 4 key elements.





### 5<sup>th</sup> SEMESTER



**6 meetings** with local stakeholders of each partner to present and discuss on the model on methods of participation

model on methods of participation										
Туре	Forms	Purpose	Examples of tools and tecniques							
Stakeholder inform	Mostly one-way flow of information from initiator to stakeholder	Promote awareness among the stakeholders and the public opinion on the project/intervention to be promoted; diffuse a shared vision of the working object and of the problems to be faced	Fact sheet, Brochures and leaflets, Websites, Announcements, Newsletters, Press releases, Newspaper, Articles, News on social media, Econferences and forums, Public meetings and assembly, Open houses, Educations programs							
Stakeholder consult	proposals (without obligation to	Foster the exchange between technicians and beneficiaries, paying attention to languages and knowledge of the different participants	Public comment, Focus groups, Brainstorming, Surveys, In dept interviews, e-Consult, Public meetings, Internet interactive techniques							
Stakeholder Involve	Stakeholders have crucial role on generating knowledge, often in a research-led participation process	Promote and manage the exchange and negotiation between board members and beneficiaries to ensure that public concerns and aspirations are consistently understood and considered	Deliberative polling, Participatory scenario development, District laboratories, open space technology, World Cafè, Laboratories in project design, Metaplan, Solution focus, Working parties Taskforces, Forums, Deliberative polling, Panels, e-Consult							
Stakeholder collaborate	preparation of political decisions Co-Design: stakeholder involvement in identifying and framing societal	proposals for strategic options and to define project conclusion and/or products and/or	Citizen advisory committees, Multistakeholders decision-making boards, Facilitated consensus building forums, Participatory decision-making, Deliberative polling, Reference groups, Advisory committees, Policy roundtables							
Stakeholder empowerment	Stakeholders are the owners of the political decision		Citizen juries, Ballots, Delegated decision, Steering committees, Quality committees, Boards, Participatory governance, Standing strategic committees, Hackaton							





# PHASE 1 – 6<sup>th</sup> SEMESTER

(February 2022 – July 2022)

Study visit in Ghent - 22<sup>nd</sup> and 23<sup>rd</sup> of March 2022 Study visit in Trentino - 11<sup>th</sup> and 12<sup>th</sup> of April 2022 Study visit in Castilla La-Mancha 3- 4 May 2022 Study visit in Vratsa and final event 17-19 May 2022

Approval of the Guidelines on the model on methods of participation







### PHASE 2 — (August 2022 – July 2023)

#### **Development and implementation of 6 action plans**

Action plans were developed on the basis of the method and the operational indications of the guidelines for the implementation of the participatory processes

- It will be stressed out that the objective is the transfer of lessons learnt from the project into the policy instruments addressed and that stakeholders are the key actors at this point
- The action plan should not be long
- It can include only one action if it is clearly defined and relevant to produce a policy change
- Purpose of an action plan is to achieve the improvement of a specific policy instrument (ideally those addressed in the application form)
- Describe how each action is linked to the project and how it derives from the interregional learning process (i.e., which good practice from one of the partner regions, which learning from a project activity inspired the action)





# Interreg Dialog proud

The OECD Observatory of Public Sector Innovation (OPSI) and the UAE Mohammed Bin Rashid Centre for Government Innovation (MBRCGI) recognized Interreg Dialog as an transnational best practice.

https://oecd-opsi.org/innovations/dialog-interreg/







### Thank you for your attention